The Boeing Company Final Term Sheet

\$750,000,000 2.300% Senior Notes due 2021

Summary of Final Terms Dated July 29, 2019

| Issuer | The Boeing Company |
|-----------------------------|--------------------------|
| Principal Amount | \$750,000,000 |
| Trade Date | July 29, 2019 |
| Settlement Date (T+2) | July 31, 2019 |
| Maturity Date | August 1, 2021 |
| Treasury Benchmark | 1.750% due July 31, 2021 |
| Treasury Price / Yield | 99-25 5/8 / 1.852% |
| Spread to Treasury | +45 bps |
| Reoffer Yield | 2.302% |
| Price to Public1 | 99.996% |
| Gross Fee Spread | 0.200% |
| Coupon (Interest Rate) | 2.300% |
| Interest Payment Dates | February 1 and August 1 |
| First Interest Payment Date | Fohruan, 1, 2020 |

Interest Payment Dates February 1 and August
First Interest Payment Date February 1, 2020
Call Provision MWC @ T+10 bps

Use of Proceeds The Company intends to use approximately

\$4 billion of the net proceeds from this offering to fund its previously announced joint venture with Embraer and the remaining net proceeds for general corporate purposes.

CUSIP / ISIN 097023CL7 / US097023CL77

Joint Book-Running Managers J.P. Morgan Securities LLC

Barclays Capital Inc. RBC Capital Markets, LLC Lloyds Securities Inc.

SunTrust Robinson Humphrey, Inc. U.S. Bancorp Investments, Inc.

Senior Co-Managers BofA Securities, Inc.

BBVA Securities Inc.

BNP Paribas Securities Corp. Citigroup Global Markets Inc. Commerz Markets LLC

Credit Agricole Securities (USA) Inc. Credit Suisse Securities (USA) LLC Deutsche Bank Securities Inc. Goldman Sachs & Co. LLC
Mizuho Securities USA LLC
Morgan Stanley & Co. LLC
MUFG Securities Americas Inc.
Santander Investment Securities Inc.
SG Americas Securities, LLC
SMBC Nikko Securities America, Inc.

Wells Fargo Securities, LLC

Co-Managers

ANZ Securities, Inc. ICBC Standard Bank Plc² Standard Chartered Bank³ Westpac Capital Markets LLC

Notes:

1 Plus accrued interest, if any, from July 31, 2019.

ICBC Standard Bank Plc is restricted in its U.S. securities dealings under the United States Bank Holding Company Act and may not underwrite, subscribe, agree to purchase or procure purchasers to purchase notes that are offered or sold in the United States. Accordingly, ICBC Standard Bank Plc shall not be obligated to, and shall not, underwrite, subscribe, agree to purchase or procure purchasers to purchase notes that may be offered or sold by other underwriters in the United States. ICBC Standard Bank Plc shall offer and sell the Securities constituting part of its allotment solely outside the United States.

3 Standard Chartered Bank will not effect any offers or sales of any notes in the United States unless it is through

one or more U.S. registered broker-dealers as permitted by the regulations of FINRA.

The issuer has filed a registration statement (including a prospectus) with the SEC for the offering to which this communication relates. Before you invest, you should read the prospectus in that registration statement and other documents the issuer has filed with the SEC for more complete information about the issuer and this offering. You may get these documents for free by visiting EDGAR on the SEC Web site at www.sec.gov. Alternatively, the issuer, any underwriter or any dealer participating in the offering will arrange to send you the prospectus if you request it by calling J.P. Morgan Securities LLC at 1-212-834-4533, Barclays Capital Inc. at 1-888-603-5847, and RBC Capital Markets, LLC at 1-866-375-6829.

\$1,000,000,000 2.700% Senior Notes due 2027

Summary of Final Terms Dated July 29, 2019

The Boeing Company Issuer \$1,000,000,000 **Principal Amount** Trade Date July 29, 2019 Settlement Date (T+2) July 31, 2019 February 1, 2027 Maturity Date Treasury Benchmark 1.875% due July 31, 2026 Treasury Price / Yield 99-18+ / 1.940% Spread to Treasury +80 bps Reoffer Yield 2.740% Price to Public1 99.730% **Gross Fee Spread** 0.400% 2.700% Coupon (Interest Rate)

Interest Payment Dates February 1 and August 1
First Interest Payment Date February 1, 2020

Call Provision MWC @ T+15 bps at any time prior to December 1, 2026 (two months prior to maturity); par call at any time on or after

December 1, 2026

Use of Proceeds The Company intends to use approximately \$4 billion of the

net proceeds from this offering to fund its previously

announced joint venture with Embraer and the remaining net

proceeds for general corporate purposes.

CUSIP / ISIN 097023CM5 / US097023CM50

Joint Book-Running Managers J.P. Morgan Securities LLC

Mizuho Securities USA LLC MUFG Securities Americas Inc.

BofA Securities, Inc.

BBVA Securities Inc. Santander Investment Securities Inc.

Senior Co-Managers Barclays Capital Inc.

BNP Paribas Securities Corp. Citigroup Global Markets Inc.

Commerz Markets LLC

Credit Agricole Securities (USA) Inc. Credit Suisse Securities (USA) LLC Deutsche Bank Securities Inc. Goldman Sachs & Co. LLC Lloyds Securities Inc.

3

Morgan Stanley & Co. LLC RBC Capital Markets, LLC SG Americas Securities, LLC SMBC Nikko Securities America, Inc. SunTrust Robinson Humphrey, Inc. U.S. Bancorp Investments, Inc.

Co-Managers ANZ Securities, Inc.

ICBC Standard Bank Plc2 Standard Chartered Bank3 Westpac Capital Markets LLC

Wells Fargo Securities, LLC

Junior Co-Managers Blaylock Van, LLC

C.L. King & Associates, Inc. Cabrera Capital Markets, LLC

CastleOak Securities Great Pacific Securities Guzman & Company Multi-Bank Securities, Inc. R. Seelaus & Co., LLC

Siebert Cisneros Shank & Co., L.L.C.

Tribal Capital Markets, LLC

Notes:

1 Plus accrued interest, if any, from July 31, 2019.

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one or more U.S. registered broker-dealers as permitted by the regulations of FINRA.

The issuer has filed a registration statement (including a prospectus) with the SEC for the offering to which this communication relates. Before you invest, you should read the prospectus in that registration statement and other documents the issuer has filed with the SEC for more complete information about the issuer and this offering. You may get these documents for free by visiting EDGAR on the SEC Web site at www.sec.gov. Alternatively, the issuer, any underwriter or any dealer participating in the offering will arrange to send you the prospectus if you request it by calling J.P. Morgan Securities LLC at 1-212-834-4533, Mizuho Securities USA LLC at 1-866-271-7403, and MUFG Securities Americas Inc. at 1-877-649-6848.

\$750,000,000 2.950% Senior Notes due 2030

Summary of Final Terms Dated July 29, 2019

The Boeing Company Issuer \$750,000,000 **Principal Amount** Trade Date July 29, 2019 Settlement Date (T+2) July 31, 2019 February 1, 2030 Maturity Date Treasury Benchmark 2.375% due May 15, 2029 Treasury Price / Yield 102-24 / 2.063% Spread to Treasury +90 bps Reoffer Yield 2.963% Price to Public1 99.883% **Gross Fee Spread** 0.450% Coupon (Interest Rate) 2.950%

Interest Payment Dates February 1 and August 1
First Interest Payment Date February 1, 2020

Call Provision MWC @ T+15 bps at any time prior to November 1, 2029 (three months prior to maturity); par call at any time on or

after November 1, 2029

Use of Proceeds The Company intends to use approximately \$4 billion of the

net proceeds from this offering to fund its previously

announced joint venture with Embraer and the remaining net

proceeds for general corporate purposes.

CUSIP / ISIN 097023CN3 / US097023CN34

Joint Book-Running Managers J.P. Morgan Securities LLC

Deutsche Bank Securities Inc. Wells Fargo Securities, LLC Citigroup Global Markets Inc. Commerz Markets LLC SG Americas Securities, LLC

Senior Co-Managers BofA Securities, Inc.

Barclays Capital Inc. BBVA Securities Inc.

BNP Paribas Securities Corp.

Credit Agricole Securities (USA) Inc. Credit Suisse Securities (USA) LLC

Goldman Sachs & Co. LLC Lloyds Securities Inc. Mizuho Securities USA LLC Morgan Stanley & Co. LLC MUFG Securities Americas Inc. RBC Capital Markets, LLC

Santander Investment Securities Inc. SMBC Nikko Securities America, Inc. SunTrust Robinson Humphrey, Inc. U.S. Bancorp Investments, Inc.

Co-Managers ANZ Securities, Inc.

ICBC Standard Bank Plc2 Standard Chartered Bank3 Westpac Capital Markets LLC

Junior Co-Managers Academy Securities Inc.

Loop Capital Markets LLC Penserra Securities LLC Telsey Advisory Group LLC The Williams Capital Group, L.P.

Notes:

1 Plus accrued interest, if any, from July 31, 2019.

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\$750,000,000 3.250% Senior Notes due 2035

Summary of Final Terms Dated July 29, 2019

The Boeing Company Issuer \$750,000,000 **Principal Amount** Trade Date July 29, 2019 Settlement Date (T+2) July 31, 2019 February 1, 2035 Maturity Date Treasury Benchmark 2.375% due May 15, 2029 Treasury Price / Yield 102-24 / 2.063% Spread to Treasury +120 bps Reoffer Yield 3.263% Price to Public1 99.843% **Gross Fee Spread** 0.600% 3.250% Coupon (Interest Rate)

Interest Payment Dates February 1 and August 1
First Interest Payment Date February 1, 2020

Call Provision MWC @ T+20 bps at any time prior to November 1, 2034 (three months prior to maturity); par call at any time on or

after November 1, 2034

Use of Proceeds The Company intends to use approximately \$4 billion of the

net proceeds from this offering to fund its previously

announced joint venture with Embraer and the remaining net

proceeds for general corporate purposes.

CUSIP / ISIN 097023CP8 / US097023CP81

Joint Book-Running Managers J.P. Morgan Securities LLC

Credit Suisse Securities (USA) LLC SMBC Nikko Securities America, Inc. Credit Agricole Securities (USA) Inc.

Mizuho Securities USA LLC

Santander Investment Securities Inc.

Senior Co-Managers BofA Securities, Inc.

Barclays Capital Inc. BBVA Securities Inc.

BNP Paribas Securities Corp. Citigroup Global Markets Inc. Commerz Markets LLC Deutsche Bank Securities Inc.

Goldman Sachs & Co. LLC Lloyds Securities Inc.

Morgan Stanley & Co. LLC MUFG Securities Americas Inc. RBC Capital Markets, LLC SG Americas Securities, LLC SunTrust Robinson Humphrey, Inc. U.S. Bancorp Investments, Inc. Wells Fargo Securities, LLC

Co-Managers ANZ Securities, Inc.

ICBC Standard Bank Plc2 Standard Chartered Bank3 Westpac Capital Markets LLC

Junior Co-Managers Academy Securities Inc.

Apto Partners, LLC Loop Capital Markets LLC MFR Securities, Inc. Penserra Securities LLC

Stern Brothers

Telsey Advisory Group LLC The Williams Capital Group, L.P.

Notes:

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\$1,250,000,000 3.750% Senior Notes due 2050

Summary of Final Terms Dated July 29, 2019

The Boeing Company Issuer \$1,250,000,000 **Principal Amount** Trade Date July 29, 2019 Settlement Date (T+2) July 31, 2019 February 1, 2050 Maturity Date Treasury Benchmark 3.000% due February 15, 2049 Treasury Price / Yield 108-09 / 2.597% Spread to Treasury +120 bps Reoffer Yield 3.797% Price to Public1 99.155% **Gross Fee Spread** 0.875% Coupon (Interest Rate) 3.750% **Interest Payment Dates** February 1 and August 1

First Interest Payment Date February 1, 2020

Call Provision MWC @ T+20 bps at any time prior to August 1, 2049 (six months prior to maturity); par call at any time on or after

August 1, 2049

Use of Proceeds The Company intends to use approximately \$4 billion of the

net proceeds from this offering to fund its previously

announced joint venture with Embraer and the remaining net

proceeds for general corporate purposes.

CUSIP / ISIN 097023CQ6 / US097023CQ64

Joint Book-Running Managers J.P. Morgan Securities LLC

> BofA Securities, Inc. Morgan Stanley & Co. LLC BBVA Securities Inc. BNP Paribas Securities Corp.

Credit Suisse Securities (USA) LLC

Senior Co-Managers Barclays Capital Inc.

Citigroup Global Markets Inc.

Commerz Markets LLC

Credit Agricole Securities (USA) Inc.

Deutsche Bank Securities Inc. Goldman Sachs & Co. LLC Lloyds Securities Inc. Mizuho Securities USA LLC MUFG Securities Americas Inc.

RBC Capital Markets, LLC

Santander Investment Securities Inc.

SG Americas Securities, LLC

SMBC Nikko Securities America, Inc. SunTrust Robinson Humphrey, Inc. U.S. Bancorp Investments, Inc. Wells Fargo Securities, LLC

Co-Managers ANZ Securities, Inc.

ICBC Standard Bank Plc2 Standard Chartered Bank3 Westpac Capital Markets LLC

Junior Co-Managers Academy Securities Inc.

Bancroft Capital LLC Drexel Hamilton, LLC Loop Capital Markets LLC Mischler Financial Group, Inc. Samuel A. Ramirez & Company, Inc.

Notes:

1 Plus accrued interest, if any, from July 31, 2019.

2 ICBC Standard Bank Plc is restricted in its U.S. securities dealings under the United States Bank Holding Company Act and may not underwrite, subscribe, agree to purchase or procure purchasers to purchase notes that are offered or sold in the United States. Accordingly, ICBC Standard Bank Plc shall not be obligated to, and shall not, underwrite, subscribe, agree to purchase or procure purchasers to purchase notes that may be offered or sold by other underwriters in the United States. ICBC Standard Bank Plc shall offer and sell the Securities constituting part of its allotment solely outside the United States.

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\$1,000,000,000 3.950% Senior Notes due 2059

Summary of Final Terms Dated July 29, 2019

The Boeing Company Issuer \$1,000,000,000 **Principal Amount** Trade Date July 29, 2019 Settlement Date (T+2) July 31, 2019 Maturity Date August 1, 2059 Treasury Benchmark 3.000% due February 15, 2049 Treasury Price / Yield 108-09 / 2.597% Spread to Treasury +140 bps 3.997%

Reoffer Yield3.997%Price to Public199.065%Gross Fee Spread0.925%Coupon (Interest Rate)3.950%

Interest Payment Dates February 1 and August 1
First Interest Payment Date February 1, 2020

Call Provision MWC @ T+25 bps at any time prior to February 1, 2059 (six months prior to maturity); par call at any time on or after

February 1, 2059

Use of Proceeds The Company intends to use approximately \$4 billion of the

net proceeds from this offering to fund its previously

announced joint venture with Embraer and the remaining net

proceeds for general corporate purposes.

CUSIP / ISIN 097023CR4 / US097023CR48

Joint Book-Running Managers J.P. Morgan Securities LLC

Citigroup Global Markets Inc. Goldman Sachs & Co. LLC BNP Paribas Securities Corp. SG Americas Securities, LLC

SMBC Nikko Securities America, Inc.

Senior Co-Managers BofA Securities, Inc.

Barclays Capital Inc. BBVA Securities Inc. Commerz Markets LLC

Credit Agricole Securities (USA) Inc. Credit Suisse Securities (USA) LLC Deutsche Bank Securities Inc.

Lloyds Securities Inc.

Mizuho Securities USA LLC Morgan Stanley & Co. LLC MUFG Securities Americas Inc. RBC Capital Markets, LLC

Santander Investment Securities Inc. SunTrust Robinson Humphrey, Inc. U.S. Bancorp Investments, Inc. Wells Fargo Securities, LLC

Co-Managers ANZ Securities, Inc.

ICBC Standard Bank Plc2 Standard Chartered Bank3 Westpac Capital Markets LLC

Junior Co-Managers Academy Securities Inc.

Loop Capital Markets LLC

Notes:

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